

**2020 EMBRACING TRANSFORMATION**  
FINANCIAL MANAGEMENT CONFERENCE

# Cybersecurity / Risk Management

Tom Maynard, VP of IT @ Mercy Housing  
Anne Mola, CFO @ NewVue Communities

October 28, 2020,

**STRENGTHMATTERS®**

# Getting Started

- All participant lines are muted.
- You may use the **Chat** feature to ask questions.
- Please use the **Raise Hand** feature if you would like to speak.
  - The Raise Hand feature is located in the Participant panel.
- Any questions not answered during the presentation will be addressed at the end of the session.

# Continuing Professional Education Requirements for CPAs

- **Polls are Required for CPEs**

- If you are seeking CPE credits, please submit ALL polls and the conference evaluations.
- We use **Polls** and the **Zoom attendance record** to verify participation throughout the webinar.
  - **Participants must submit ALL polls and be logged in no later than 10 minutes after the scheduled session start time to receive a certificate.**
- You may request a certificate of completion via the conference evaluations.
  - Links to the evaluations are emailed to all registrants.
- For more information on CPE credits, contact Lindsay Wells at [consult.lwells@gmail.com](mailto:consult.lwells@gmail.com).

# Today's Speakers

**Anne Mola**

**CFO**

**NewVue Communities**



Anne joined NewVue in 2008 to develop and implement an infrastructure and systems to support financial operations during a time of rapid agency growth. In addition to serving as the CFO, in 2018, Anne led the launch of a program to evaluate NewVue's technology needs, identify ways to increase efficiency using technology and address the expanding need for security.

Prior to coming to NewVue, Anne spent 25 years as a CPA working in public accounting and later as a consultant providing outsourced CFO services to nonprofit organizations. Anne has impacted business and nonprofit security through the design and implementation of internal controls systems with strong results in mitigating financial risk.

[amola@nvcomm.org](mailto:amola@nvcomm.org)

**Tom Maynard**

**VP of IT**

**Mercy Housing**



Tom is in his 6th year at Mercy Housing with responsibilities for the Mercy Housing Project Management Office, Innovation, as well as launch and ownership of the Mercy Housing Information Security Program.

Tom came to Mercy Housing following a 30yr career with IBM that included several leadership roles and background in Business Controls Management, Global Programs and Project Ownership, CSO HQ Innovation Leadership, New Program Formation and Leadership, IBM Global Services Application Product Ownership, and Global CritSit / Troubleshooter.

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<https://www.linkedin.com/in/thomasmaynard>

# Topics:

- The Risk Environment - Active 'Threatscape'
- Cornerstones of a Security Program
- Tips and Practical Steps



# Threatscape

Cybersecurity is a Risk Discipline, not a Technical Discipline

**Top Risks Concerns of Surveyed Execs:**  
Financial, Client Information, Personnel Data, Business Interruption, Reputational Damage, Penalties/Settlements  
– Sapio Research, May 2020

 **145 Million**  
New Malware Samples in 2019  
(39 Million 1Q'20)  
• Increasing Sophistication

 **Every 39 Seconds**  
Computer and Network Attacks

 **74%** of phishing attacks involve credential phishing  
• Social Engineering

 **6.4 Billion**  
fake emails every day

 **150 Million** Ransomware attacks Jan-Sept 2019  
• Avg Company Size 600

 **6,300 Dark Web Marketplaces**  
Selling Ransomware with 45,000 Product Listings

 **Ransomware Risks**  
• Q4'19 Average \$84K  
• 16.2 Avg Days Downtime  
• 3<sup>rd</sup> Party Claims  
• Data Exfiltration (Security/Privacy)

 **\$6 Trillion/Year** Anticipated global ransomware costs by 2021

 **\$7.5 Billion**  
US 2019 Ransomware costs

 **Top 5 Threats:**  
1. Phishing  
2. Malware  
3. Cyber attacks/disrupt  
4. Cyberattacks/steal  
5. Fraud

 **Small Organizations** receive malicious emails at a higher rate

## Closer to Home



**Mercy Housing InfoSec**



**NewVue Communities**

# Poll Question #1

## Cybersecurity is a Continual Transformation

*Every sustainable business transformation is underpinned by strong executive support, and cyber security is no different. Long-term shifts in staff mindsets and behaviors require senior business executives to role model expected attitudes, beliefs, and practices.*

P. Zongo  
CEO Cyber Leadership Institute

## Executive Support – ‘Tone at the Top’

### Recognition / Acknowledgement of Need

- Awareness of the Environment and Potential Business Impact

### Organizational Risk Tolerance

- Work / Risk Balance
- Mitigation / Partner Considerations (Cyber Insurance, Recovery Support)

### Investments

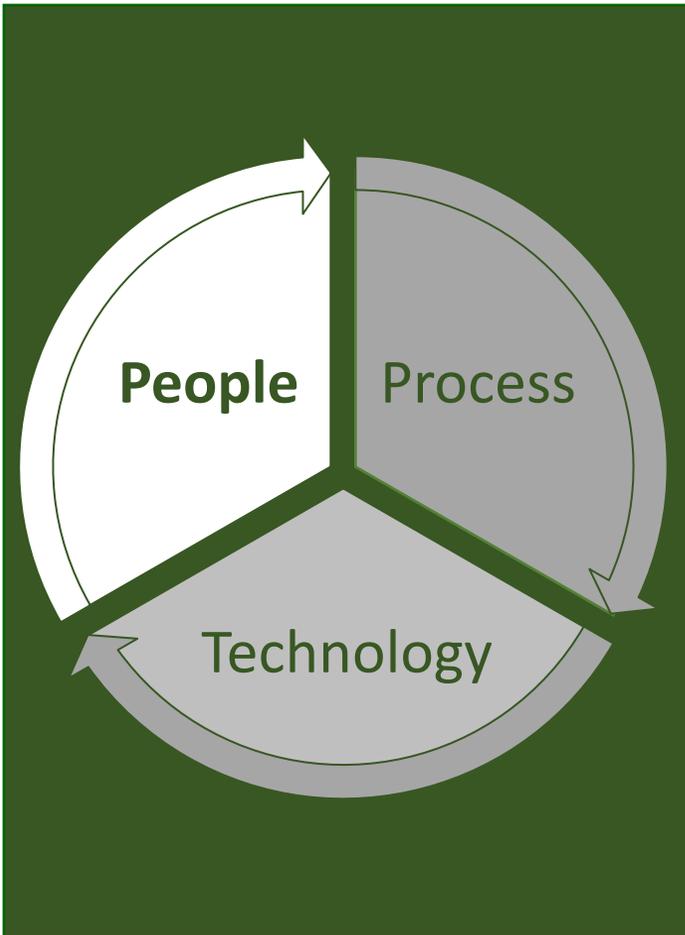
- Ownership / Staffing
- Training
- Tools

### Security Culture

- Expectations and Support

# Poll Question #2

# Cornerstones of a Security Program



## People:

### Security Culture

- Why / Relatability
  - Transferrable Knowledge
- Partnership vs Punitive

### Training

- Awareness
- How to be Successful
- Where to Get Help

### Test and Re-enforce

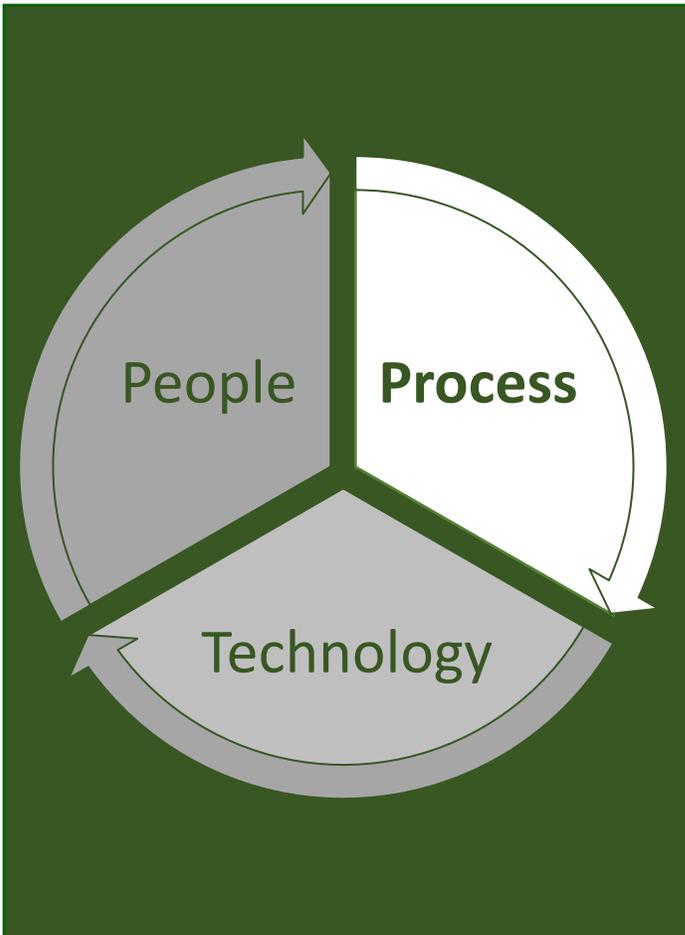
- How are WE doing?
- Continual Improvement Focus

### □ *Recognize Risk Factors of the COVID Disruption:*

- *Novice Remote Workers*
- *Mobile Devices*
- *Unsecured Networks*
- *Distraction*

# Poll Question #3

# Cornerstones of a Security Program



## Process:

### What is on my Network?

- Current View of Devices, Decommissioning

### Who is on my Network?

- Onboarding / Offboarding
- Privileged Accounts
- Regular Auditing

### Know What to Do When

- Maintain/Refine when Things Go Well....
- Act Swiftly When They Do Not
  - Escalation / Communications
  - Disaster Recover

### CI Focus

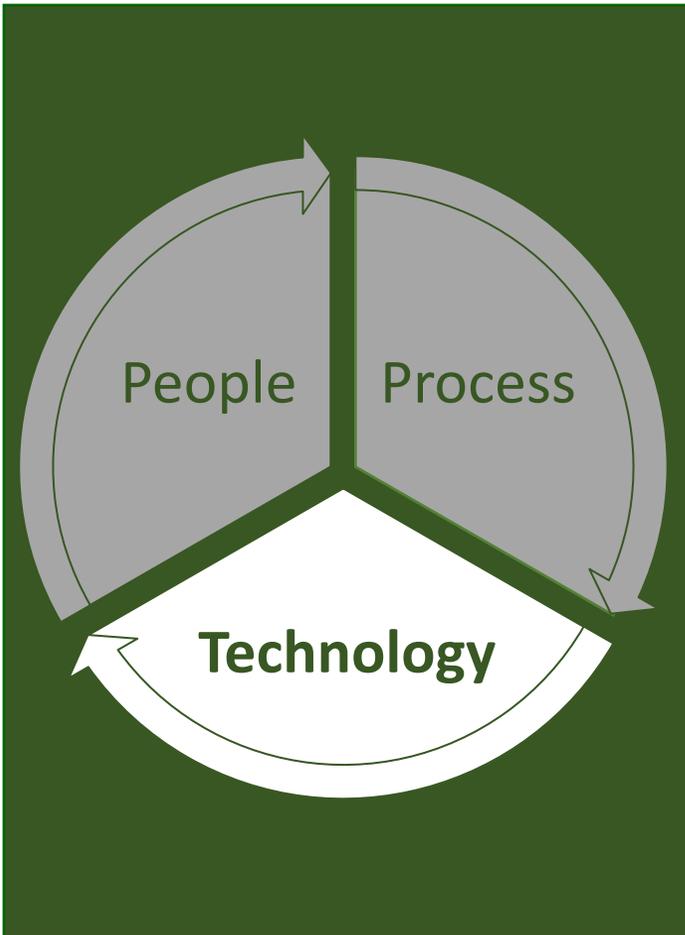
- What can we do better / smarter?

### Know and Apply Best Practices

- Complex Passphrase / Passwords
- Least Privilege
- Multi-Factor Authentication
- ...

### Test / Audit Plan

# Cornerstones of a Security Program



## Technology:

### Understand and Prioritize Your Organization's Needs

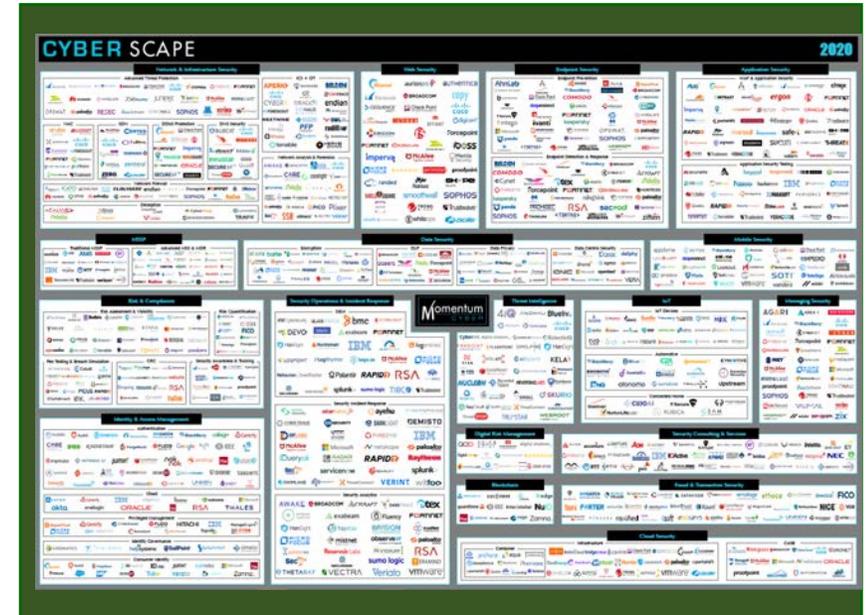
- Affordability
- Supportability

### Suite vs Niche Solutions

- Benefits / Gaps

### Peer Roadmaps / Experience

- Shared Experience, Lessons Learned
- 'Fellow Travelers vs Guides'



### Options Can Be Overwhelming - Ultimately the Best Technology Solutions Rely On:

- Understanding – Alignment to Need
- Discipline to Apply

# Appendix:

## Mercy Housing:

**About Mercy Housing** ([Fact Sheet](#))

**Cybersecurity Staff:** 1.0 FT Security Analyst, .5 Junior Analyst

## Tips / No Cost / Low Cost Solutions

### Mailflow rules

- Creating a Banner for External Email Alert
- Creating a Banner for Suspected (Persistent) Phishing Emails
- Blocking Executive Spoofing Emails



Microsoft Word Document

### Privilege ID Management (Azure)



Microsoft Word Document

### Adding and Using a Phish Reporting Button for Users (Outlook)



Microsoft Word Document

### Multi-Factor Authentication



Microsoft Word Document

### Referenced Material:

- Cyberscape Vendor [Graphic](#) from Slide 12 Thumbnail