### Home Partners of America Choice Lease: Home Partners' LMI Lease Purchase Program September 17, 2019

# Strength Matters: Financial Management Conference

Single-Family Strategies to Promote Equity



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### Summary – Home Partners Core Lease Purchase Program

#### Home Partners of America (HPA) introduced the Lease with a Right to Purchase Program in 2012



#### 1. Apply for approval Prospective residents are approved based on analysis of income, credit history and a criminal background check



## 3. HPA buys the qualified home, household leases the home

Prospective residents are required to sign a one-year Lease for the home and a Right to Purchase Agreement, no down payment needed

2. Find a qualified home Approved applicants are allowed to pick a property listed for sale on the MLS, meeting residents income limitations



**4. Household has right to purchase the home** HPA buys the home. Residents lease it (up to 5-years) and have the right to buy it (price increases annually)

Home Partners







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### **Proactively Engaging the Real Estate Industry**

# Home Partners has formed partnerships with large and reputable US real estate brokerage firms:

- Realogy/NRT
  - Owns Coldwell Banker, Century 21, ERA and Better Homes and Gardens
  - Staffed call center with more than 40 people dedicated to assisting Home Partners' residents
  - Lease with a Right to Purchase program presented on select Coldwell Banker, Better Homes and Gardens and Century21 websites
- Berkshire Hathaway HomeServices ("BHHS") working on pilot program for select websites

HPA technology is integrated into websites and proprietary tools used by real estate agents to transact efficiently





#### **Real Estate Agent Testimonials**

"It's been great, and they've been a pleasure to work with. The biggest positive is how easy it is – it's such an easy transaction on the back end once you've found the house. That's what I love about it." ~K.B.

"If you're in a position where your credit score won't qualify you for a mortgage, or if you don't have a down payment, or if you're just not sure where you want to live, this is the program for you. They're a cash buyer and can close quickly. It's a great program, and I would strongly recommend it to anybody." ~G.W.



### **QUALIFICATION CRITERIA**

#### **PROSPECTIVE RESIDENT**

We evaluate household rent-to-income and debt-to-income ratios, rental and housing history, employment history, criminal history, FICO<sup>®</sup> scores, and other elements of an application:

- Annual household income of \$45,000+
- Stable employment
- No recent history of eviction and no pending bankruptcy
- Acceptable criminal history
- Application fee (\$75 total per household)

#### PROPERTY

Approved households work with you to find a home they want us to buy. Home must meet the following requirements:

- Single family home or fee-simple townhome
- Located in an approved community
- List price between \$100,000 and \$400,000
- Minimum of two above-grade bedrooms on a lot of two acres or less
- Other exclusions apply







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### **PROPERTY SEARCH**

Once a household has been approved, they can shop for homes with a trained agent that are listed for sale on the local MLS.

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Home Partners of America Find A Home H	ow It Works 🗸 About Us 🗸 Contact Us			Address, City, Zip, Neighbo	rhoox 🔍 主 William 🗸
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1602 Mountain Side Drive, Allen, TX 75002	414 Hanbee Street, Richardson, TX 75080	Fores		Di Contralle	Hutchins Seagoville C
3 beds   2.1 baths   1736 sq ft	3 beds   1.1 baths   1400 sq ft	0	0 600	Cede DeSoto	aster Wilmer
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HomePartners.com

### **PROPERTY SEARCH**

- Click on a listing to view the property details.
- The detail profile provides the resident with "live" rent pricing for each lease year through year 5 (3 years in Texas).
  - The rent pricing escalates at 3.75% per year.
- It also provides an estimate their purchase right pricing through the same five year period.
  - The purchase right is 3.5% to 5% over Home Partner's total acquisition costs compounded annually.

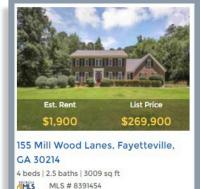


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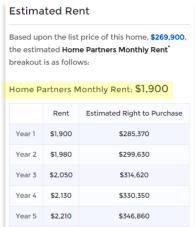
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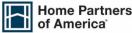
 4 beds | 2.5 baths | 2781 sq ft

 IMLS # 8391915









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# **Data Analytics**

#### **Rent Pricing:**

• Yield based pricing initiatives, understanding of market rent

#### Cost management

- Cost to Maintain -> Costs are relatively fixed across price point.
- Vendor management

#### Market Selection:

- Focused metropolitan rankings
- Sub market selection
  - Affordability and rate change sensitivity, new construction impact, and population migration and density

#### **Consumer Underwriting**

- Identify consumer/home pairs that generate positive outcomes.
- Credit Underwriting

#### Portfolio Management:

- Ongoing budgeting and monitoring
- Dispositions of current portfolio

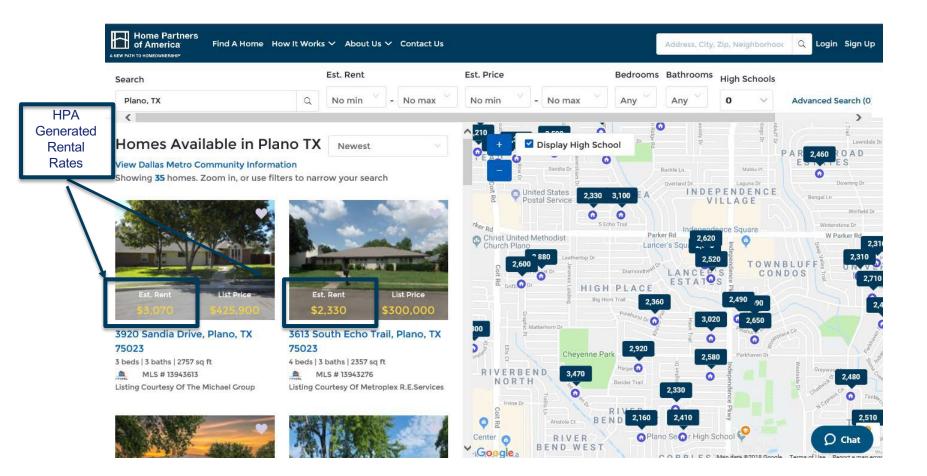
# Maintain and support data feeds to source all initiatives:

• MLS data feeds and other primary sources



### **Convert "For Sale" Inventory to Live Rental**

Dedicated Data Science Team to price approximately 100,000 homes on our website





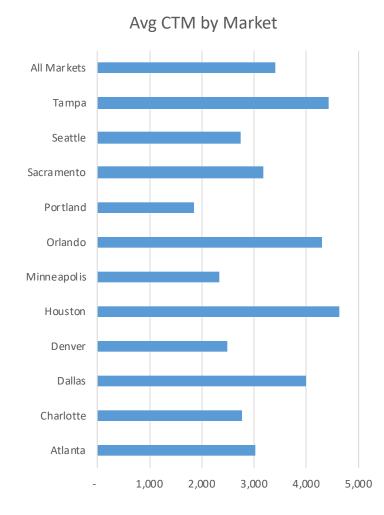
### **Market Selection Process**

#### We leverage a proprietary data library to power market selection initiatives

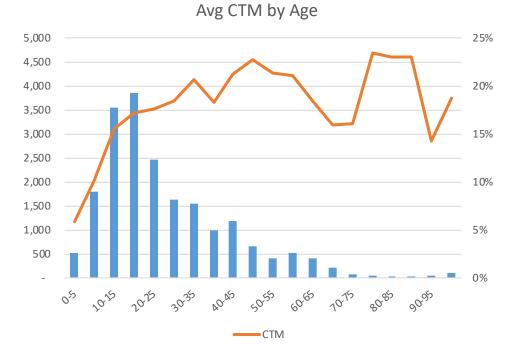
- Our library includes 200 mm data points, 25 mm property observations including property taxes, 4 mm rental observations, and 100 mm mortgage and income data points.
- Over-weight metropolitan area investment focus:
  - Power rank metropolitan areas depending on home price appreciation and target yields
- Micro market selection:
  - Communities where the housing is affordable
  - Markets where we believe homes will generate attractive operating margins
  - Machine learning algorithm that estimates market rents and property cash flow
  - Retention and purchase data to estimate expected value
- Homes and price points that generate attractive results



# **Cost to Maintain by Home Age**



- Older homes have higher average CTM but appear to flatten out at 30-35 years
- Annualized average CTM shows material differences by market; in particular, regions that experience more weather events have higher average CTM





### **Choice Lease: Introduction**

Home Partners is launching a Lease Purchase program designed to serve households whose income is ≤80% AMI\*. Choice Lease Purchase will provide qualified households access to quality affordable housing located in opportunity communities by utilizing socially motivated capital and leveraging Home Partners' existing platform and partner relationships.

#### Why Create a LMI Lease Purchase Program

- ✓ By developing a model that utilizes Social Impact Investment Funding with lower return expectations, Home Partners is able to create a lease purchase product specifically for LMI\* households:
  - Levels the playing field for LMI households competing against cash buyers in a tight inventory market
  - ✓ Allows Home Partners to decrease the rents to below market levels
  - ✓ Reduces the purchase right by 60% over Home Partners' core program
  - Leverages Home Partners best in class data analytics to select high-potential micro-markets (neighborhoods) and behalf of LMI households

#### Scalable Lease-Purchase Solution

✓ Choice Lease is a scalable national private capital solution that will provide mobility and access to quality homes affordable to households ≤80%\* AMI.

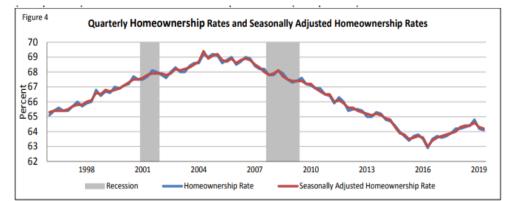


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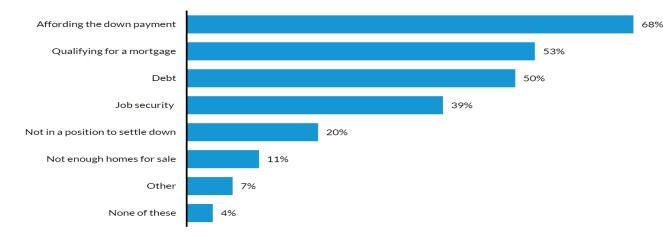
### **Choice Lease: Affordability Crisis Among LMI Households**

As house prices continue to climb, incomes remain relatively flat, low cost housing inventory remains constrained, and new construction remains in the \$300K+ area, the affordability crisis is heightened for households of color and young millennials who face significant barriers to homeownership..

National Homeownership Rate\*: 64.1% Rate Among Non-Hispanic White Alone: 73.1% Rate Among Black Americans: 40.6% Rate Among Hispanic (any race): 46.6% Rate Among Young Millennials (< 35): 36.4%



#### Primary Barriers to Homeownership\*\*:



\* U.S. Census Bureau, Quarterly Residential Vacancies and Homeownership, Second Quarter 2019

\*\* Urban Institute, Barriers to Accessing Homeownership: Down Payment, Credit, and Affordability



### **Choice Lease: Lease Purchase Removes Barriers to Building**

Home Partners Choice Lease removes barriers to wealth creation for LMI households:

- Strong markets with historic positive house price appreciation
- Shared Equity: Households capture 100% of all appreciation above a 2% annual rate with no downside risk in case of market downturn prior to exercising their purchase right
- Household underwriting standards align with QM ability to repay requirements to maximize likelihood that household will be able to exercise their Purchase Right

In a recent <u>article in</u> <u>the Journal of Economic</u> <u>Perspectives</u>, we show that homeownership remains highly beneficial for most families, offering both financial gains and a way to build wealth.

Urban Institute

Higher credit score requirements and required mortgage-readiness counseling better position residents to exercise their purchase-right

Table demonstrates importance of housing equity for wealth building for households of color:

2010 Do	llars)															
All Homeowners		-		Non-Hispa	nic Whites		1	African-A	mericans			Hispa	anics			
			Non-	Housing			Non-	Housing			Non-	Housing			Non-	Housing
Year	Total Net	Housing	Housing	Share of	Total Net	Housing	Housing	Share of	Total Net	Housing	Housing	Share of	Total Net	Housing	Housing	Share of
	Wealth	Equity	Net	Net	Wealth	Equity	Net	Net	Wealth	Equity	Net	Net	Wealth	Equity	Net	Net
			Wealth	Wealth			Wealth	Wealth			Wealth	Wealth			Wealth	Wealth
1989	\$459,788	\$131,850	\$327,938	29%	\$512,432	\$140,096	\$372,337	27%	\$149,265	\$77,237	\$72,029	52%	\$173,494	\$81,517	\$91,977	47%
1992	\$410,516	\$112,547	\$297,969	27%	\$448,152	\$119,932	\$328,220	27%	\$145,380	\$64,737	\$80,644	45%	\$184,549	\$69,051	\$115,498	37%
1995	\$432,596	\$105,046	\$327,550	24%	\$471,862	\$110,368	\$361,494	23%	\$127,391	\$59,475	\$67,916	47%	\$166,661	\$70,912	\$95,749	43%
1998	\$541,652	\$117,553	\$424,098	22%	\$595,768	\$123,797	\$471,971	21%	\$158,169	\$59,785	\$98,384	38%	\$239,917	\$86,986	\$152,931	36%
2001	\$687,462	\$147,806	\$539,656	22%	\$768,843	\$158,872	\$609,971	21%	\$170,272	\$59,551	\$110,721	35%	\$227,382	\$79,134	\$148,248	35%
2004	\$720,484	\$185,149	\$535,336	26%	\$814,139	\$199,688	\$614,450	25%	\$231,315	\$91,559	\$139,756	40%	\$290,075	\$114,590	\$175,484	40%
2007	\$815,808	\$206,374	\$609,435	25%	\$910,089	\$219,648	\$690,441	24%	\$268,352	\$111,945	\$156,407	42%	\$372,005	\$157,781	\$214,224	42%
2010	\$707,952	\$153,300	\$554,652	22%	\$814,455	\$166,809	\$647,646	20%	\$186,780	\$82,732	\$104,048	44%	\$214,353	\$83,912	\$130,441	39%

\* Harvard Joint Center for Housing Studies, Survey for Consumer Finances



Average Household Wealth Among Homeowners

### **Concessionary Capital Creates Consumer Pricing Benefits**

	CHOICE LEASE	HOME PARTNERS LEASE PURCHASE PROGRAM	TRADITIONAL LEASE
SELECTION OF HOMES TO RENT	EXISTING FOR-SALE MLS LISTINGS	EXISTING FOR-SALE MLS LISTINGS	AVAILABLE RENTALS
LEASE TERM	UP TO 5 YEARS	UP TO FIVE YEARS	1 YEAR
RENTAL AMOUNT	AVG ~5% BELOW MARKET	MARKET	MARKET
ANNUAL RENT INCREASE	2%	3.75%	UNKNOWN
PURCHASE RIGHT INCREASE	2%	3.5 TO 5%	NO
HOUSEHOLD INCOME	\$45,000 to \$63,000	\$45,000 – NO MAX	VARIES
RTI / DTI RATIOS	35 / 45	35 / 45	VARIES
MINIMUM FICO	620	550 / 575 (FL, IL)	VARIES
REQUIRED HOME BUYER EDUCATION & COUNSELING	YES	AVAILABLE NOT REQUIRED	N/A
ACCESS TO TAILORED MORTGAGE FINANCING OPTIONS	YES	YES	N/A



### **Concessionary Capital Benefits are Passed to Consumers**

100% of the concessionary pricing benefit is passed to the consumer in the form of lower rents and reduced purchase right:



#### Core Program 1 Yr. Pricing: \$1,470



	<b>Rental Savings</b>	Year 1	Year 2	Year 3	Year 4	Year 5	Total Rent
	Core Program	17,640	18,302	18,988	19,700	20,439	95,068
	Choice Lease	15,120	15,687	16,275	16,886	17,519	81,487
Home Partners	Savings \$	2,520	2,615	2,713	2,814	2,920	13,581
	Savings %	14%	14%	14%	14%	14%	14%
	Cumlative \$	2,520	5,135	7,847	10,661	13,581	

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### **Concessionary Capital Accelerates LMI Household's Equity**

**Reduced Purchase Right**: The lower Purchase Right price escalator of 2% per annum in the Choice Lease program should improve the equity position of our Choice Lease residents.

Assumptions		_				
Original Basis	170,000					
Assumed Annual HPA	6.00%					
Purchase Right Core	5.00%					
Purchase Right Chuice Lease	2.00%					
		Core		Choice	Choice	
	Projected	Program	Core	Leåse	Lease	Choice
	House	Purchase	Postive	Purchase	Positive	Lease
Purchase Right Year	Value	Right	Equity	Right	Equity	Benefit
Year 1	180,200	178,500	1,700	173,400	6,800	5,100
Year 2	189,210	187,425	1,785	176,868	12,342	10,557
	105,210	107,425	1,105	1,0,000	/• ·_	,
Year 3	198,671	196,796	1,874	180,405	18,265	16,391
	,	-		,	,	-

Choice Lease households have an accelerated equity position because of reduced purchase right.



### **Maximizing the Percentage of Purchase Right Households**

Choice Lease has taken a number of aggressive steps to optimize the percentage of households who will exercise their Purchase Right

- 1) Minimum 620 FICO: Analysis of Home Partners core program suggests the households with a starting FICO of >620 are more likely to exercise their Purchase Right.
- 2) Lower Purchase Right Escalator: Analysis of Home Partners core program suggests that households with >620 FICO and greater implied equity are more likely to exercise their Purchase Right. Lowering the Purchase Right escalator to 2% from 5% should translate into more household equity (see slide 13).
- **3) Resident Success Initiatives**: Because of its potential scale, Choice Lease can provide a unique opportunity to measure the impact of various initiatives designed to support Choice Lease households on both the percentage Purchase Right executions and other operational metrics.

Resident Success Initiatives	Optimizing Returns
Budget and Mortgage Readiness Counseling	<ul> <li>✓ On-time rent payments</li> </ul>
Downpayment Assistance	<ul> <li>More households exercising their RTP:</li> <li>Higher retention rate</li> </ul>
Access to Flexible Mortgages	Fewer high cost turns
Rent Reporting to Credit Bureaus	<ul><li>Less transition vacancy</li><li>Fewer mark to market rent changes</li></ul>
Future: Affordable Credit Cards, Loans and Insurance	✓ Reduced evictions
	<ul> <li>Higher loyalty and engagement between residents</li> <li>&amp; HPA</li> </ul>

# **Choice Lease: Financial Education &**

#### **Building a Culture of Financial Wellness**

- Choice Lease has a mission to support and nurture a Home Partners culture of long-term Financial Wellness for Choice Lease residents.
- Choice Lease is a starting point for long-term financial wellness. Choice Lease will provide a series of wrap-around support services and educational material on mortgage-readiness, budgeting, college & retirement savings and lots of fun home stuff (recipes, gardening tips, money saving ideas).
- Choice Lease will provide access to best in class financial wellness education & counseling opportunities. In addition to the NWA affiliates, Home Partners also has an agreement with GreenPath Financial Wellness to provide financial education and counseling services.
- Funding from the Ivory Award and a match from Bill & Carla Young will provide discounted access to the GreenPath education and counseling services and academic scholarships.



### **Resident Success Initiatives: Current**

**Recorded Webinar Campaign**: Is a 30-minute webinar that provides Home Partners existing residents to learn more about the Purchase Right process, financial wellness services and special mortgage products.

**Calling Campaign:** Home Partners through our call center, Cartus, conducts a series of calling campaigns to create awareness among our residents about their Right to Purchase, GreenPath, our lending partners and our new Education Assistance Award.



**Social Media Development:** We have launched a new "Resident Resources" Facebook page The FB page hosts the recorded webinar, great financial literacy content and other resources relevant to our residents *(i.e. spring cleaning ideas/resources, recipes, etc.)* 

#### Monthly Newsletters: Resident, Agent, Staff

• The three monthly newsletters include information about the Resident Resources page and links to other resources