

APARTMENT LEADERSHIP RESIDES HERE™

Neighbor Works:

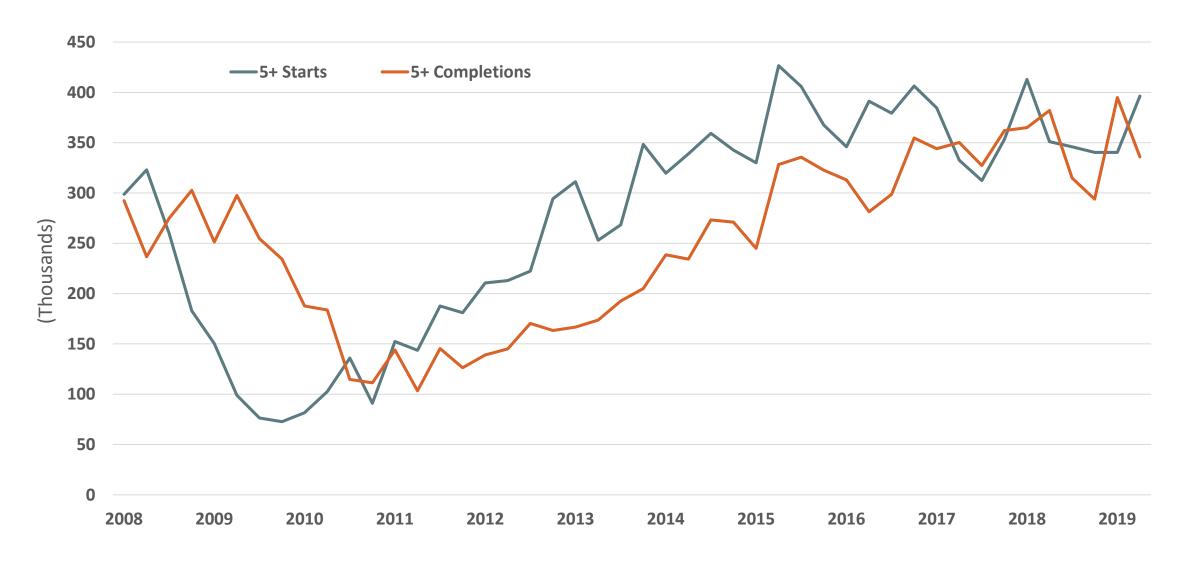
Tackling Housing Affordability

THE MULTIFAMILY INDUSTRY IS EXPERIENCING STRONG, CONTINUING DEMAND

THE U.S. NEEDS TO BUILD AN AVERAGE OF 328,000 APARTMENTS EVERY YEAR THROUGH 2030...



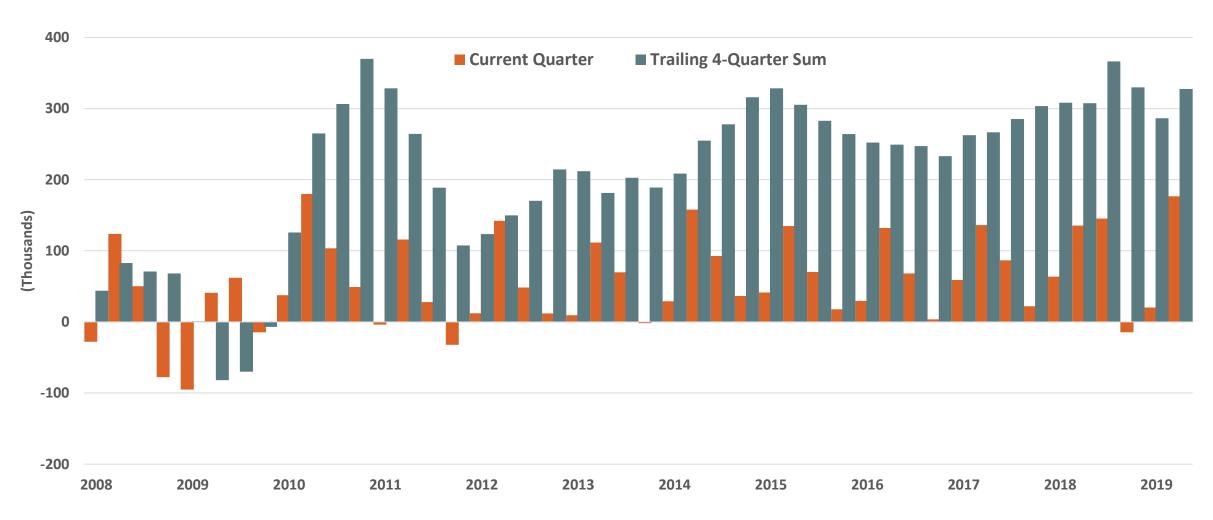
...WE'VE ONLY HIT THAT NUMBER TWICE SINCE 1989



Source: US Census Bureau, New Residential Construction.

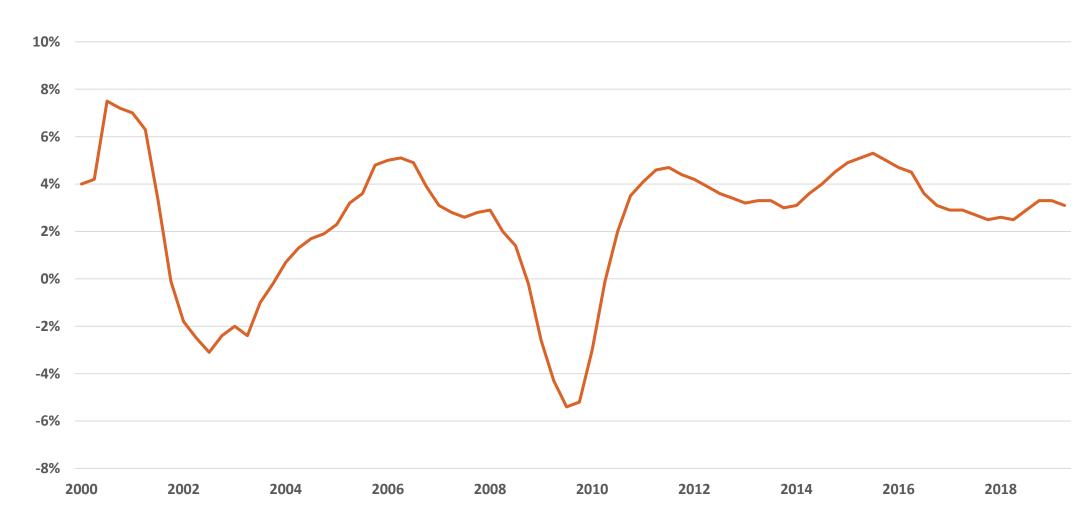
WE ARE BUILDING ENOUGH EVERY YEAR AT A MACRO LEVEL, BUT STILL PLAYING CATCH-UP FROM THE AFTERMATH OF THE RECESSION

NET ABSORPTIONS OF INVESTMENT-GRADE, MARKET RATE APARTMENTS INDICATE HEALTHY DEMAND



Source: RealPage

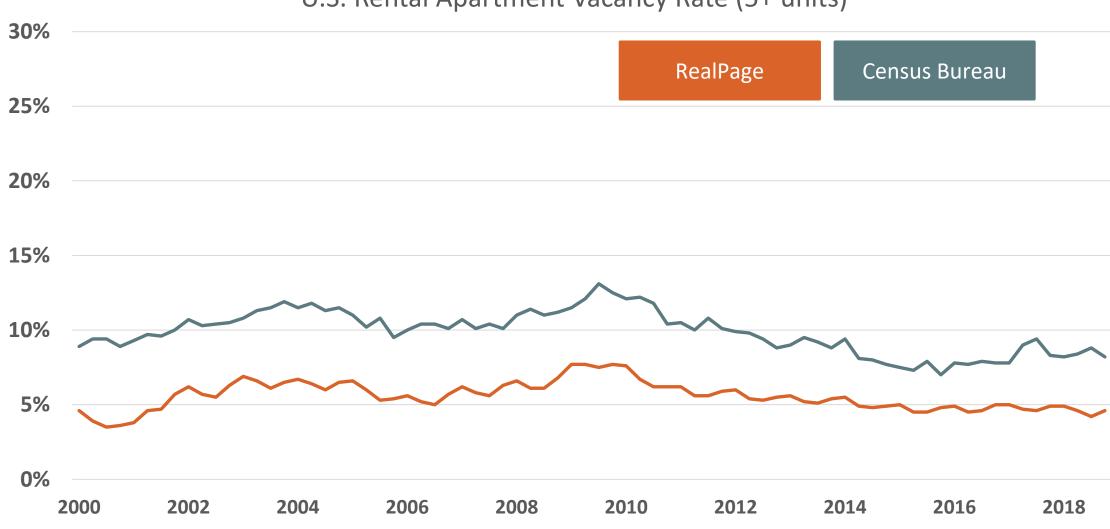
RENT GROWTH HAS MODERATED IN RECENT YEARS, YET REMAINS POSITIVE



Source: RealPage

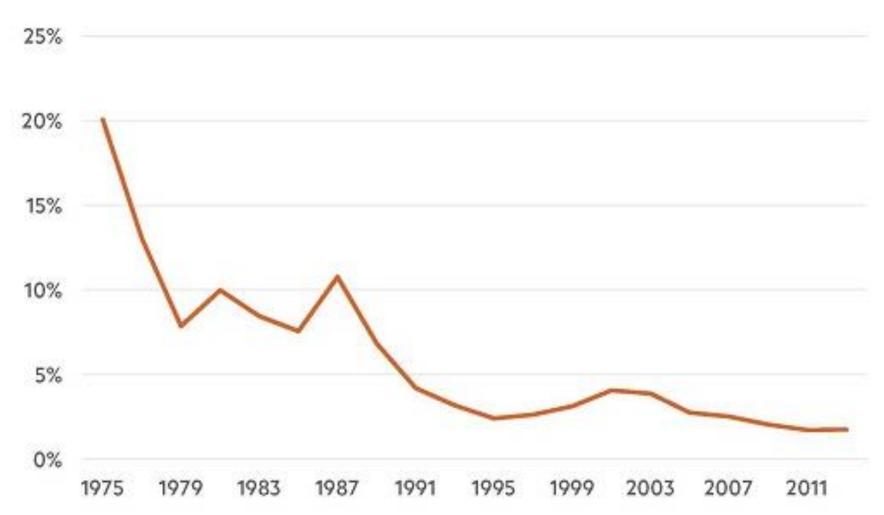
VACANCY RATES HOVER NEAR RECORD LOWS





BUT MUCH OF THE BUILDING HAS OCCURRED AT THE HIGHER END

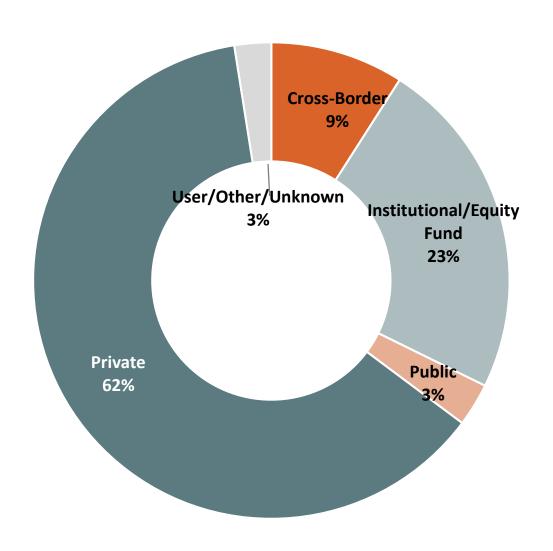
New Apartment Share of All Apartments Affordable to Median-Income Households



Source: American Housing Survey; NMHC.

INVESTOR APPETITE IS STRONG

FOREIGN SOURCES ARE A GROWING PORTION OF EQUITY INVESTMENT, BUT PRIVATE INVESTORS DOMINATE



Source: Real Capital Analytics

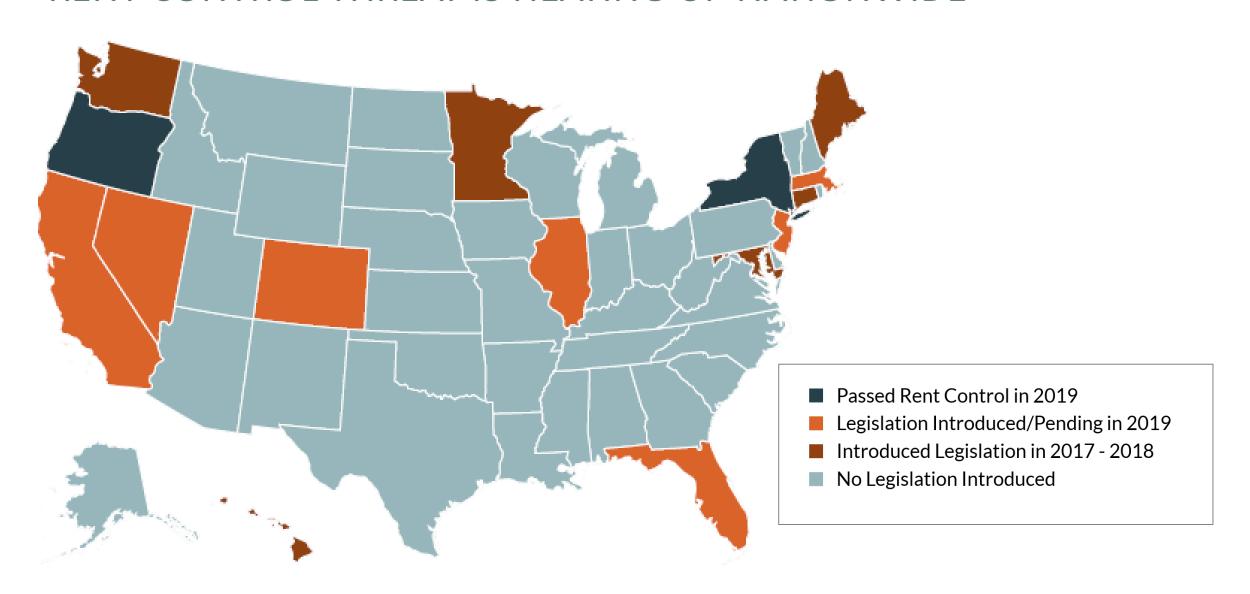
CANADIAN SOURCES TOP BUYERS IN 2018

Country
Canada
Singapore
Netherlands
Germany
Bahrain
United Kingdom
Mexico
Sweden
China
Switzerland

Source: Real Capital Analytics

HOUSING DEMAND IS STRONG ADDITIONAL SUPPLY IS COMING ONLINE INDUSTRY CONTINUES TO ATTRACT INVESTMENT YET, THE COUNTRY IS FACING A HOUSING AFFORDABILITY CRISIS

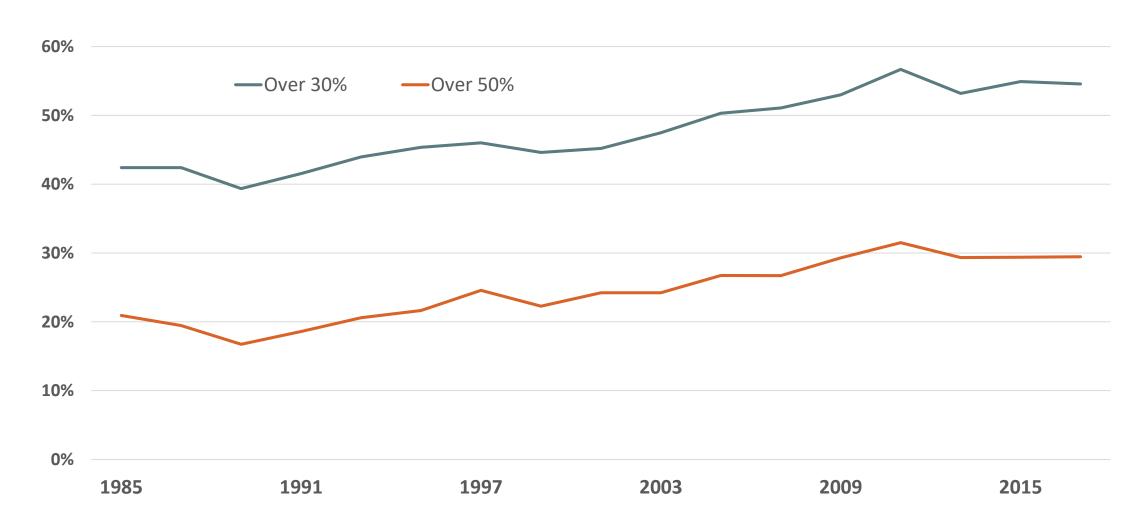
RENT CONTROL THREAT IS HEATING UP NATIONWIDE



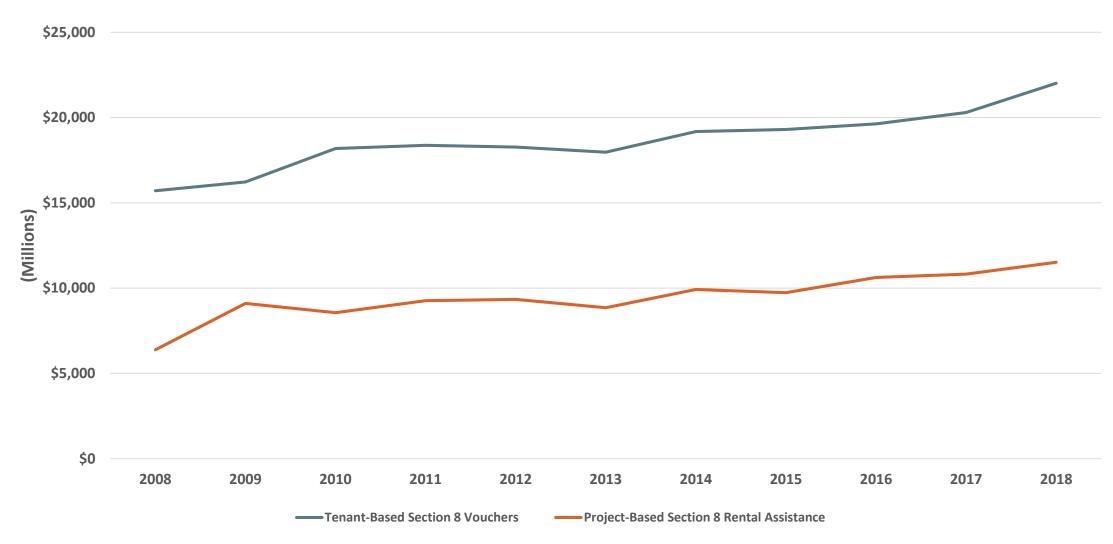
WHAT ARE THE FACTORS BEHIND THE CRISIS?



COST-BURDENED APARTMENT HOUSEHOLDS HAVE LONG BEEN AN ISSUE

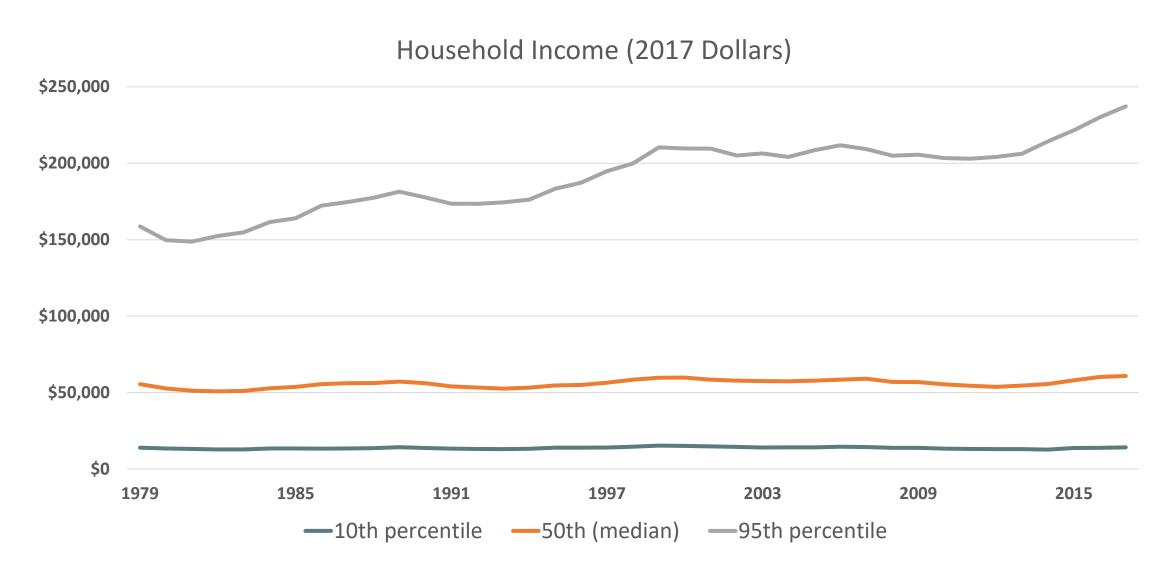


APPROPRIATIONS FOR VOUCHERS HAVE GROWN SLIGHTLY, BUT NOT NEARLY AT THE RATE OF BURDENED HOUSEHOLDS

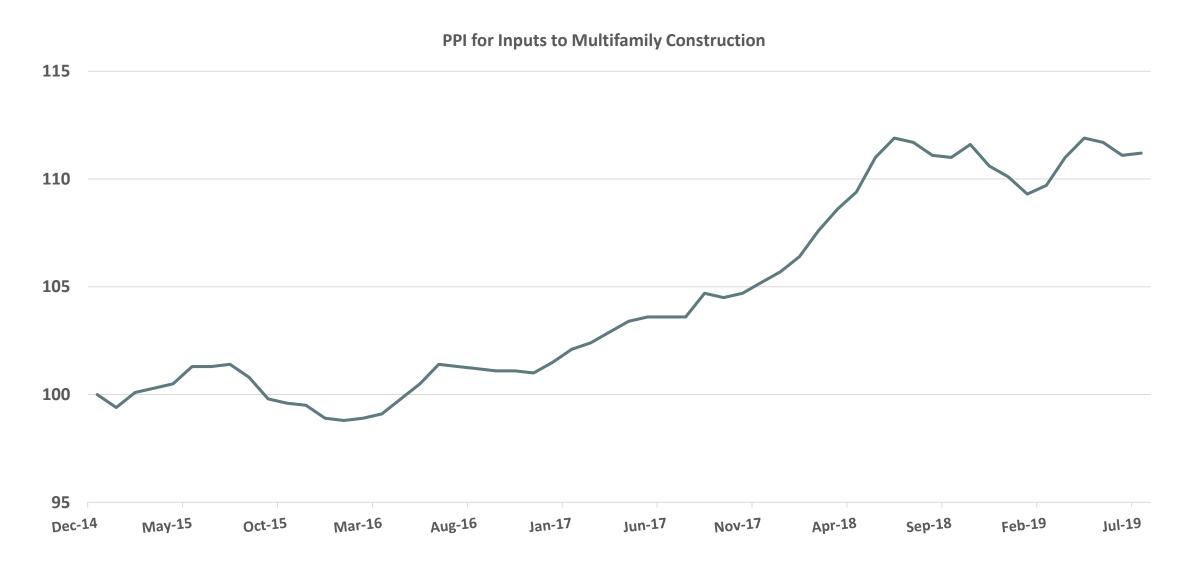


Source: Congressional Research Service, Overview of Federal Housing Assistance Programs and Policy; HUD Congressional Budget Justifications from FY2009 through FY2017; HUD Comparative Statement of New Budget Authority from 2017 and 2018.

INCOMES STAGNANT IN RECENT DECADES



CONSTRUCTION COSTS ON THE RISE



REGULATIONS ACCOUNT FOR 32.1% OF DEVELOPMENT COSTS





BACKGROUNDER | June 2018

Regulation: Over 30 Percent of the Cost of a Multifamily Development

Paul Emrath, National Association of Home Builders Caitlin Walter, National Multifamily Housing Council

Regulation imposed by all levels of government accounts for an average of 32.1 percent of multifamily development costs, according to new research released today by the National Association of Home Builders (NAHB) and the National Multifamily Housing Council (NMHC). In fact, in a quarter of cases, that number can reach as high as 42.6 percent.

Apartment and condo development can be subject to a significant array of regulatory costs, including a broad range of fees, standards and other requirements imposed at different stages of the development and construction process. However, until now there had been no previous research done to analyze the extent of this regulation. This joint research effort surveyed NAHB and NMHC members to quantify how much regulation exists and how much it is adding to the cost of developing new multifamily properties.

Type of Cost		Average Cost When Present (as a Share of Total Development Costs)
Cost of applying for zoning approval	98%	4.1%
Interest costs on refundable fees charged when site work begins	50%	0.5%
Other (non-refundable) fees charged when site work begins	93%	4.5%
Development requirements that go beyond the ordinary	95%	6.3%
Land dedicated to the government or otherwise left unbuilt	50%	4.3%
Fees charged when building construction is authorized	93%	4.2%
Cost of complying with affordability mandates (e.g., inclusionary zon-	30%	5.7%
Cost increases from changes to building codes over the past 10 years	98%	7.2%
Cost of complying with OSHA requirements	90%	2.6%
Pure cost of delay (i.e., even if regulation imposed no other type of	98%	0.7%

ALL ELEMENTS OF THE DEVELOPMENT STACK HAVE SEEN PRICE INCREASES IN THIS CYCLE

Development Stack	% of Total Costs
Land Costs	15-20%
Soft Costs (Design, Entitlements, Permits)	15-20%
Hard Costs (Labor & Materials)	60-70%

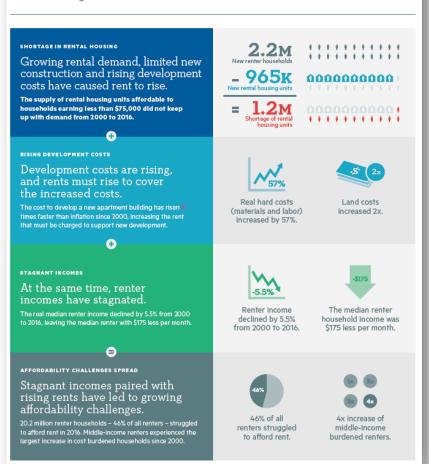


ental Housing: 17 MINUS NO. Affordability Challenges Spread Renter

Renter lifestyle choice. With more thid as a singly popular there is more competition to a singly popular to rent, there is more competition to a single to rent. Affordability challenges have spread to middle-income have spread to middl asingly popular lifestyrs as more competition for the choosing to rent, there is more competition for the Renter Housing and the high-cost coastal cities, goday, more than 20 million renter households roday, more struggle to afford rent, This to struggle to afford rent, This has increased by more than 50% While housing affordability the Abs of all remarked by more than 50% since 2000, pumber has increased by more than 50% since 2000. prordinately impact low-incomut middle-income renters, sie The Housing RENTER HOUSEHOLDS BY INCOME and \$75,000, who are rent-to REAL MEDIAN GROSS BENT AND dramatically between 2000 REAL MEDIAN RENTER Affordability Moh THE MEDIAN RENTER 7.3 M 20.2M of middle-incom 35.7 M were tem-burd-Households up from 16% in 13.2M Toolkit ostabilish policies and regulations that increase the costs of apartments Housing attordabilit throughout the cou without considering the impact 12.4 M 23.6M costs were contined without considering the arthur those policies will have on rents and affordability in a community. longer the case, as r 22.6M Househouse struggle with real h enfhout Cost Buildens THE RENT REQUIRED TO local governments can also create On the other hand, state and 9.2 M SUPPORT THE CREATION Policies and regulations that reduce development costs and increase the 66 Over h affordability of new rental apartments interviewe OF NEW APARTMENTS of the mai IS DETERMINED BY THE 43.8 M move, out This document describes the COST TO DEVELOP AND relationship between costs tate and schools, r rents and Illustrates how state the OPERATE THAT HOUSING local policies impact affordability. - 3007 Meni 7MILLION more cost-burdened households Low Income: \$0-35x Hiddle income: \$35.75 High income: Visit housingtoolkit.nmhc.org SOUTH MIX UK (mean, soul & mulesh



The combination of a **shortage in rental housing, rising development costs and stagnant incomes** are driving the growing housing affordability crisis affecting U.S. cities.



The State of Housing Affordability

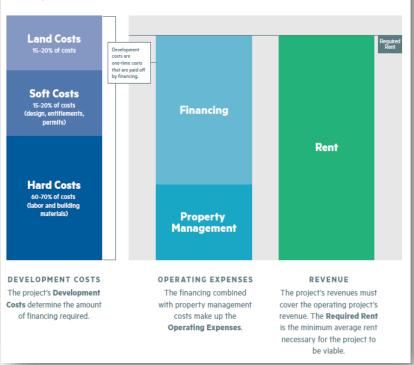
Apartment Development Framework

Development costs influence the operating costs for a property, which determine the rent required to make the project feasible.

Constructing new apartments incurs development costs that are paid for with financing. The greater the development costs the more financing is needed. As the amount of financing increases (decreases) it raises (lowers) the operating cost for the apartments. As operating costs rise (fall) the required rent must rise to generate sufficient revenue to cover the higher operating expenses and maintain the apartments viability.

SIMPLIFIED APARTMENT DEVELOPMENT FRAMEWORK

The framework below is a simplified representation of the apartment development process, illustrating the relationship between costs and rents



Housing Cost Drivers

The Benefits of Multifamily Housing

In any market, multifamily housing exhibits three fundamental characteristics that allow it to yield a far-reaching set of benefits.

Increased Density

Multifamily housing allows for more housing units to be built on any given parcel of land. Increasing the density of households can quickly expand the tax base and commercial vitality of an area. It also allows for more much-needed housing to be built in desirable areas with greater employment, easier access to transit, and generally a higher quality of life, as these areas typically are more land-constrained and expensive to build in.

AVERAGE NUMBER OF UNITS PER ACRE BY HOUSING TYPE'



Wide Variety

Multifamily housing serves a wide range of household types and needs. The wide range of available unit types, locations, and price points allows multifamily housing to accommodate a unique variety of household types, income levels, and lifestyle preferences.

66 Multifamily rental housing offers a powerful tool to increase residential density in downtown and suburban locations, while also accommodating a sociodemographically diverse population.

- Journal of Housing Studies2

Greater Efficiency

Multifamily housing is cost-effective and efficient to both build and operate. Development costs for multifamily housing are far lower on a per-unit basis than single-family. Multifamily housing also makes more efficient use of utilities and other infrastructure.



Benefits of Multifamily Housing

Local Housing Policy Guide

State and local governments have the policy and regulatory authority to improve housing affordability in their communities. Historically, local housing policies have been narrowly focused on how to best allocate federal subsidies to create, or preserve, income-restricted housing. As the pool of funding for federal housing subsidies continues to shrink and affordability challenges grow, state and local governments are increasingly turning to their own policy and regulatory authority to improve affordability.

The Local Housing Policy Guide describes how six common local housing policies work and provides recommendations for how localities can tailor them to their unique market conditions.

Housing policies that are not designed to fit with the local market conditions are likely to be ineffective or harmful. Local housing policies improve affordability by addressing market failures. It is impossible to establish effective local housing policy without an understanding of the drivers of a market failure. Too often, localities adopt housing policies without establishing an understanding of whether they are appropriate for their market. They may also misdiagnose the cause of affordability challenges, blaming high rents on new development instead of symptomatic failures in the housing market.

Housing Affordability Tools

Property Tax Incentives

Property tax incentives improve affordability by directly lowering rents or increasing the supply of rental housing.

What are Property Tax Incentives?

Property tax incentives are state or local policies designed to reduce the tax burden on properties in order to support a public policy goal. The specific mechanisms vary by state and local municipality, but often fall under three broad categories: tax abatements, tax rebates, and tax exemptions. All three mechanisms have similar results - a net reduction in property taxes paid and lower operating costs.



TAX ABATEMENTS

Direct reduction in the amount of taxes owed.



TAX REBATES

A reduction in taxes applied after taxes



TAX EXEMPTIONS

A reduction in the appraised value of a property—thereby reducing overall taxes owed.

66 Tax incentives can enhance development feasibility by allowing operators to reduce their operating costs.

How Tax Incentives Work

Tax incentives can work in two ways - a direct approach that provides incentives in exchange for rents at a certain affordability level, and a supply approach that focuses on increasing the overall supply of rental housing to reduce the demand pressure on existing units.

DIRECT APPROACH

DA well-run direct incentive program can increase affordability by requiring a reduction in rent in exchange for a commensurate reduction in property taxes. These incentives can be achieved either through negotiations between the developer and the municipality or through established government programs.

SUPPLY APPROACH

A well-run supply incentive program focuses on increasing the overall supply of housing by providing an incentive for an overall property, which would reduce the market rents required for new development and making make more development feasible. Increased supply in a market can stabilize or reduce rents and decrease the likelihood that existing residents are displaced.

Effective Policies:



1. Define a clear and feasible approach



2. Balance affordability requirements with incentives



3. Enable simple administration and developer participation

Housing Affordability Tools Property Tax Incentives

The Housing Affordability Toolkit is a valuable tool for engaging with local housing stakeholders.

Housing stakeholders - lawmakers, developers, community advocates, local residents, etc. - must be equipped with materials that allow them to effectively and productively advocate for local housing policies in diverse communities across the nation. This requires a thorough understanding of national and local market trends, a working knowledge of various local policies and their impact on housing costs and development, and a compelling benefits case for multifamily housing.

The Housing Affordability Toolkit is structured in such a way to help NMHC members guide local, policy-based conversations. The Toolkit is comprised of four sections, which can be used in a variety of combinations to inform and guide a multitude of conversations.

Housing Affordability Discussion Guide



Atlanta, GA

Atlanta is experiencing strong population growth and worsening affordability challenges, affecting the ability of low- and middleincome renters to afford to live in the city.

Growth has been accommodated through the construction of new multifamily housing and the densification of neighborhoods where housing had not been developed in decades. However, much of this housing is targeted at higher-income households.

\$53.800 MEDIAN HOUSEHOLD \$37.400 MEDIAN RENTER

113.800 TOTAL RENTER 78.100 TOTAL MULTIFAMILY

DRIVERS

Greater Demand for Rental Housing

Between 2000 and 2016, the number of renter households in Atlanta has grown on net by nearly 19,000, or 20%. On average, these new renters have higher incomes than the city's existing renters. leading to more households with greater resources competing for rental housing in Atlanta.

Rising Development Costs

Increases in construction costs (76% since 2000) and land prices (720% since 2012) have raised the cost to develop—and the rents necessary to support—new rental housing.

IMPACTS

Reduced Supply of Lower-Rent Housing

Greater demand for rental housing has increased competition and raised rents for existing housing. As a result, the availability of rental units priced under \$800 a month is declining rapidly. The number of these units fell by 34%, or 17,000, between 2000 and 2016.

High Rents for New Rental Housing

Rents for newly built units rose 24% between 2000 and 2016. The market built almost no new marketrate rental housing affordable to the median renter in 2016 or 2017 due to high development costs and competition from higher-income renters.

Emerging Affordability Challenges for Middle-Income Renters

Atlanta is struggling to attract and retain both new and existing low- and middle-income renters, who are disproportionately locating in lower-cost communities in the surrounding metro region.

Relevant tools

For more information on relevant housing tools, programs, and policies, see the following pages:

- Public Land
- Tax Abatement
- Bv-Right Inclusionary Zoning

Cities Facing Similar Challenges

Cities facing similar housing affordability challenges include:

- Houston, TX
- Irving, TX
- Columbus, OH
- Columbia, SC

Atlanta Case Study



Pittsburgh is home to a large number of low-income renters who are vulnerable to even modest increases in rent. However, the city's cost of rental housing is still relatively low.

Much of the city's existing lower-rent housing is becoming obsolete. The housing developed in recent years has primarily been for newer, high-income renters. This housing is out of reach for low-income residents and cannot replace the loss of existing lower-rent housing.

\$44.700

MEDIAN HOUSEHOLD

\$32,000 MEDIAN RENTER HOUSEHOLD INCOME 72.000 TOTAL RENTER HOUSEHOLDS

29.000 TOTAL MULTIFAMILY RENTAL UNITS

DRIVERS

Widening Gap in Renter Incomes

A majority of Pittsburgh's renter households are low-Income (53% In 2016, down from 60% In 2000). At the same time, the city has experienced a small, but meaningful influx of high-income renters, who have heightened competition for rental housing.

Aging Housing Stock

Much of Pittsburgh's stock of single-family and multifamily rental housing was built before World War II, and is increasingly obsolete and uninhabitable.

Moderately Rising Development Costs

Hard costs have risen by 62% since 2000, slightly above the national average of 57%. Land costs have been volatile and largely fell throughout this period, reflecting the higher rates of vacant and underutilized land throughout the city.

IMPACTS

Rising Rents for Existing Rental Housing

Between 2000 and 2016, the real gross median rent for units built before 2000 increased by 26%, double the nationwide growth rate of 13%. This increase has had a significant impact on the many low-income renters who rely on the city's low cost of living. The availability of rental units priced under \$800 has fallen by over 15,000, or 32%, since 2000.

New Rental Housing Unaffordable for Low-Income Renters

Due to higher development costs and greater renter competition, only 4% of the units built in 2016 and 2017 were priced to be affordable to low-income renters.

Growing Housing Affordability Challenges for Low-income Renters

Though still relatively affordable to middle-income renters, the number of low-income households in the city has actively decreased, as they are unable to access quality housing at their price point.

Relevant tools

For more information on relevant housing tools, programs, and policies, see the following pages:

- Public Land
- Tax Abatement

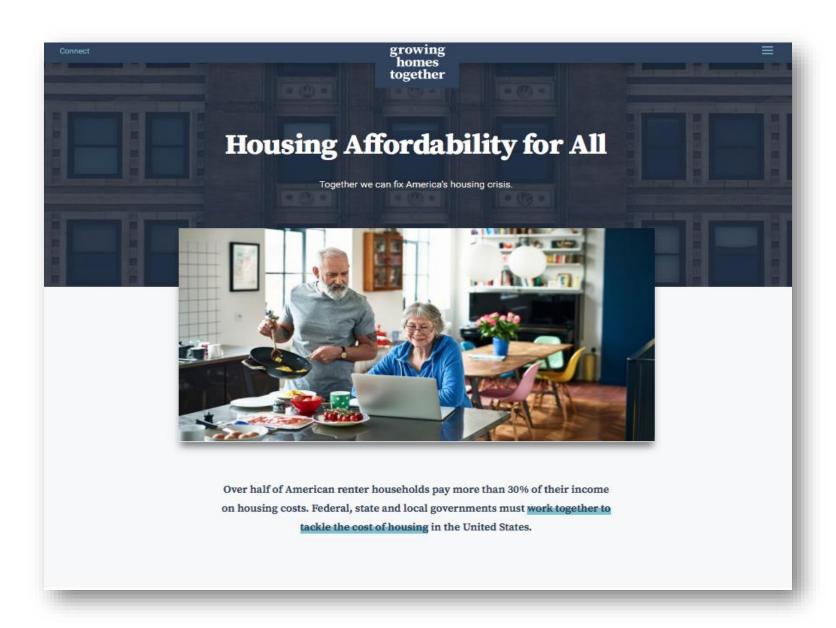
Cities Facing Similar Challenges

Cities facing similar housing affordability challenges include:

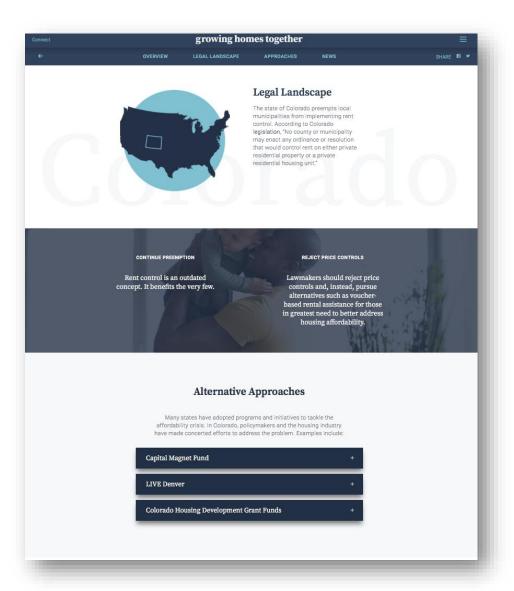
- St. Louis, MO
- Kansas City, MO
- Norfolk, VA
- Indianapolis, IN

Pittsburgh Case Study

GROWING HOMES TOGETHER



A RESOURCE CENTER



Latest Resources

Useful information to help address the housing affordability crisis.

CALIFORNIA ACADEMIC RESOURCE

Report: "The Effects of Rent Control Expansion on Tenants, Landlords, and Inequality: Evidence from San Francisco" VIEW RESOURCE MASSACHUSETTS ACADEMIC RESOURCE

Report: "Rent Control and Housing Investment: Evidence from Deregulation in Cambridge, MA"

VIEW RESOUR

VIEW ALL DESCRIBES

Latest News



Tackling Affordable Housing in Bangor

The Bangor Daily News' Charles Eichacker reports on the city's affordable housing problems, and what local officials plan to do about it.

24 April 2019

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Look for solutions for rent crisis rather than controls

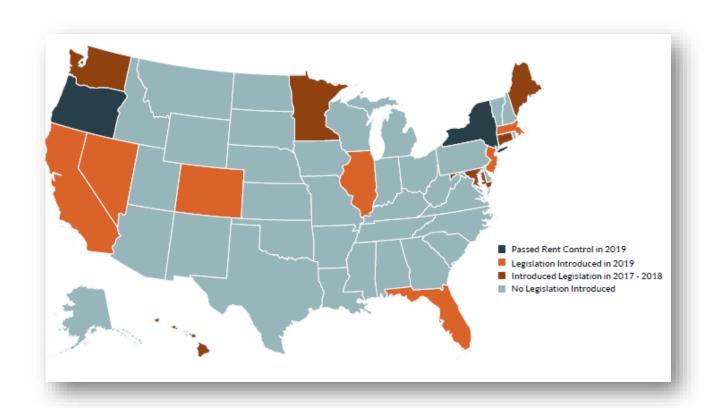
The Santa Cruz Sentinel Editorial Board addresses several bills in the Legislature that would impose rent controls in California.

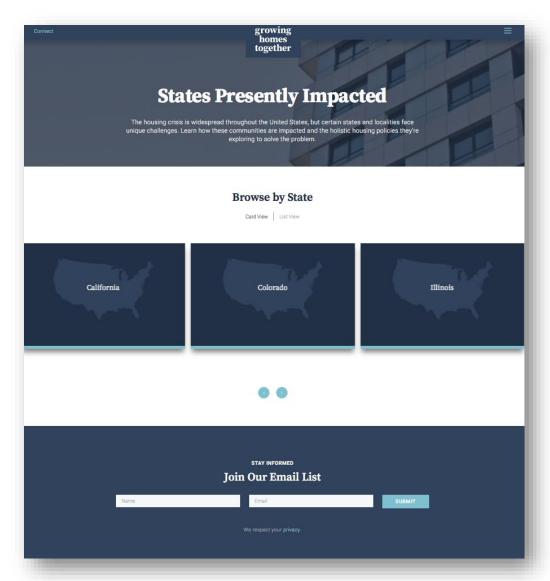
24 April 2019

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STATES PRESENTLY IMPACTED

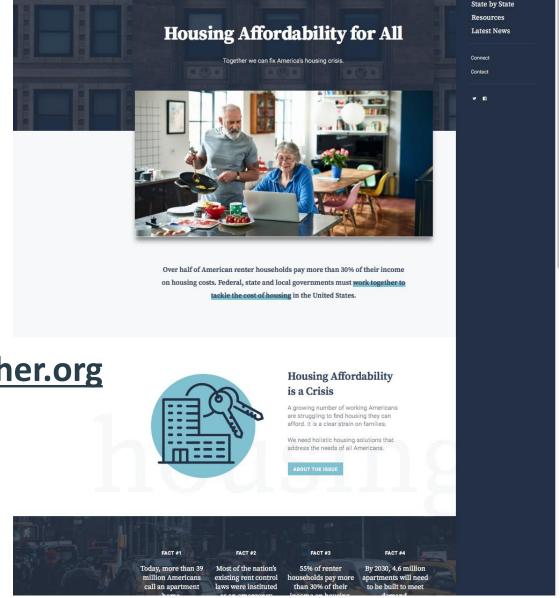




growing homes together

To learn more, visit:

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together

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